



Hammerhead Resources Inc.

Consolidated Financial Statements  
Years ended December 31, 2022, 2021 and 2020

**Dated: March 28, 2023**

## INDEPENDENT AUDITOR'S REPORT

To the Shareholders of Hammerhead Resources Inc.

### Opinion

We have audited the consolidated financial statements of Hammerhead Resources Inc. and its subsidiaries (the Company), which comprise the consolidated statements of financial position as at December 31, 2022 and 2021, and the consolidated statements of profit (loss) and comprehensive profit (loss), consolidated statements of changes in equity and consolidated statements of cash flows for each of the years in the three year period ended December 31, 2022, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Company as at December 31, 2022 and 2021, and its consolidated financial performance and its consolidated cash flows for each of the years in the three year period ended December 31, 2022 in accordance with International Financial Reporting Standards (IFRSs).

### Basis for Opinion

We conducted our audits in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Other Information

Management is responsible for the other information. The other information comprises management's discussion and analysis.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

We obtained Management's Discussion & Analysis prior to the date of this auditor's report. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRSs, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Ernst + Young LLP*

Chartered Professional Accountants

Calgary, Alberta

March 28, 2023

## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

<i>As at</i> <i>(Cdn\$ thousands)</i>	Note	December 31, 2022	December 31, 2021
<b>ASSETS</b>			
<b>Current assets</b>			
Cash		8,833	12,239
Accounts receivable	20	89,235	49,433
Prepaid expenses and deposits		4,564	2,751
Risk management contracts	20	19,293	289
<b>Total current assets</b>		<b>121,925</b>	64,712
Property, plant and equipment	5	1,644,199	1,408,839
<b>Total assets</b>		<b>1,766,124</b>	1,473,551
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Accounts payable and accrued liabilities	20	135,547	116,866
Current portion of lease obligations	9	1,180	1,030
Risk management contracts	20	7,286	23,344
<b>Total current liabilities</b>		<b>144,013</b>	141,240
Bank debt	7	179,800	106,300
Term debt	8	78,932	134,747
Non-current portion of lease obligations	9	3,945	3,927
Risk management contracts	20	—	3,050
Warrant liability	11	21,971	11,360
Decommissioning obligations	10	23,115	29,569
Deferred tax liabilities	15	31,720	—
<b>Total liabilities</b>		<b>483,496</b>	430,193
<b>SHAREHOLDERS' EQUITY</b>			
Common share capital	13	585,732	584,275
Preferred share capital	13	606,131	606,131
Contributed surplus		96,417	83,704
Deficit		(5,652)	(230,752)
<b>Total shareholders' equity</b>		<b>1,282,628</b>	1,043,358
<b>Total liabilities and shareholders' equity</b>		<b>1,766,124</b>	1,473,551

### Commitments

22

*See accompanying notes to the consolidated financial statements.*

Approved by the Board of Directors,

(signed)

**Stewart Hanlon**

Director and Audit Committee Chair

(signed)

**Scott Sobie**

President and Chief Executive Officer

## CONSOLIDATED STATEMENTS OF PROFIT (LOSS) AND COMPREHENSIVE PROFIT (LOSS)

For the years ended

<i>(Cdn\$ thousands, except per share amounts)</i>	Note	December 31, 2022	December 31, 2021	December 31, 2020
<b>REVENUE</b>				
Oil and gas revenue	17	844,644	439,843	263,514
Royalties		(104,508)	(38,577)	(17,185)
Oil and natural gas revenue, net of royalties		740,136	401,266	246,329
<b>RISK MANAGEMENT CONTRACTS</b>				
Realized (loss) gain on risk management contracts	20	(105,977)	(95,407)	66,121
Unrealized gain (loss) on risk management contracts	20	38,112	(16,649)	(18,353)
		(67,865)	(112,056)	47,768
<b>OTHER INCOME</b>				
		2,939	1,202	5,050
		675,210	290,412	299,147
<b>EXPENSES</b>				
Operating		106,592	82,721	77,477
Transportation		69,683	62,044	57,393
General and administrative		22,268	21,565	21,838
Optimization fees	19	—	19,708	670
Transaction costs	4	19,080	—	—
Share-based compensation	14	10,044	14,039	7,155
Depletion and depreciation	5	147,168	127,333	135,184
Finance	18	25,497	21,264	37,344
Loss (gain) on foreign exchange		7,229	(350)	817
Loss (gain) on warrant revaluation	11	10,611	96	(3,981)
Loss (gain) on debt	8	218	—	(88,160)
Loss on asset disposition	6	—	13,813	—
Total expenses		418,390	362,233	245,737
<b>Net profit (loss) and comprehensive profit (loss) before income taxes</b>				
		256,820	(71,821)	53,410
Deferred income tax expense	15	31,720	—	—
<b>Net profit (loss) and comprehensive profit (loss)</b>				
		225,100	(71,821)	53,410
<b>Net profit (loss) per common share</b>				
Basic		0.51	(0.24)	0.09
Diluted		0.21	(0.24)	0.05

See accompanying notes to the consolidated financial statements.

## CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

For the years ended  
(Cdn\$ thousands)

	Note	December 31, 2022	December 31, 2021	December 31, 2020
<b>Common share capital</b>				
Balance, beginning of period		584,275	583,483	583,483
Long term retention program	13	—	527	—
Exercise of restricted share units	13	1,457	265	—
Balance, end of period		585,732	584,275	583,483
<b>Preferred share capital</b>				
Balance, beginning of period		606,131	571,154	468,338
Issued in private placement, net of share issue costs	13	—	34,977	91,577
Issued on exercise of purchase warrants		—	—	11,239
Balance, end of period		606,131	606,131	571,154
<b>Contributed surplus</b>				
Balance, beginning of period		83,704	65,311	56,959
Recognized under share-based compensation plans	14	14,157	18,658	8,352
Exercise of restricted share units		(1,444)	(265)	—
Balance, end of period		96,417	83,704	65,311
<b>Deficit</b>				
Balance, beginning of period		(230,752)	(158,931)	(212,341)
Net profit (loss)		225,100	(71,821)	53,410
Balance, end of period		(5,652)	(230,752)	(158,931)
<b>Total shareholders' equity, beginning of period</b>		<b>1,043,358</b>	1,061,017	896,439
<b>Total shareholders' equity, end of period</b>		<b>1,282,628</b>	1,043,358	1,061,017

See accompanying notes to the consolidated financial statements.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

For the years ended

(Cdn\$ thousands)

	Note	December 31, 2022	December 31, 2021	December 31, 2020
<b>OPERATING ACTIVITIES</b>				
Net profit (loss)		225,100	(71,821)	53,410
Adjustments for non-cash items:				
Unrealized (gain) loss on risk management contracts	20	(38,112)	16,649	18,353
Share-based compensation	14	10,044	14,039	7,155
Depletion and depreciation	5	147,168	127,333	135,184
Finance, non-cash	18	13,414	14,685	10,209
Unrealized loss (gain) on foreign exchange		4,804	(341)	813
Loss (gain) on warrant revaluation	11	10,611	96	(3,981)
Deferred income tax expense	15	31,720	—	—
Settlement of decommissioning obligations	10	(123)	—	—
Loss (gain) on debt	8	218	—	(88,160)
Loss on asset disposition		—	13,813	—
Non-cash settlement under long term retention program		—	527	—
Gain on farmout transaction		—	—	(3,496)
Realized foreign exchange loss on debt repayment		5,168	—	—
Change in non-cash working capital	16	(38,657)	6,131	(9,801)
<b>Net cash from operating activities</b>		<b>371,355</b>	<b>121,111</b>	<b>119,686</b>
<b>FINANCING ACTIVITIES</b>				
Drawdown of bank debt		209,500	51,500	23,300
Repayment of bank debt		(136,000)	(108,800)	(149,700)
Repayment of term debt	8	(78,621)	—	—
Debt transaction costs	8	(218)	—	(1,186)
Issued Series IX first preferred shares, net of issue costs	13	—	34,977	102,512
Proceeds from common shares issued		14	—	22
Payment of lease obligations		(1,283)	(1,441)	(1,522)
<b>Net cash used in financing activities</b>		<b>(6,608)</b>	<b>(23,764)</b>	<b>(26,574)</b>
<b>INVESTING ACTIVITIES</b>				
Additions to property, plant and equipment ("PP&E")	5	(383,876)	(138,544)	(94,362)
Proceeds from asset disposition		—	10,027	—
Net change in accounts payable related to the addition of PP&E	16	15,723	37,337	(18,966)
<b>Net cash used in investing activities</b>		<b>(368,153)</b>	<b>(91,180)</b>	<b>(113,328)</b>
<b>Net change in cash</b>		<b>(3,406)</b>	<b>6,167</b>	<b>(20,216)</b>
<b>Cash, beginning of period</b>		<b>12,239</b>	<b>6,078</b>	<b>26,450</b>
<b>Foreign exchange revaluation</b>		<b>—</b>	<b>(6)</b>	<b>(156)</b>
<b>Cash, end of period</b>		<b>8,833</b>	<b>12,239</b>	<b>6,078</b>

See accompanying notes to the consolidated financial statements.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

As at December 31, 2022 and 2021 and for the years ended December 31, 2022, 2021 and 2020.

### 1. REPORTING ENTITY

Hammerhead Resources Inc. ("HHR" or the "Company") is an oil and natural gas exploration, development and production company. HHR's reserves, producing properties and exploration prospects are located in the Deep Basin of West Central Alberta where it is developing multi-zone, liquids-rich oil and gas plays. The Company conducts certain of its operating activities jointly with others through unincorporated joint arrangements and these consolidated financial statements reflect only the Company's share of assets, liabilities, revenues and expenses under these arrangements. The Company conducts all of its principal business in one reportable segment.

Hammerhead Resources Inc. was incorporated pursuant to the provisions of the Business Corporations Act (Alberta). On March 11, 2019, the Company incorporated a wholly owned subsidiary, "Prairie Lights Power GP Inc.", and formed an associated limited partnership; "Prairie Lights Power Limited Partnership", in order to initiate a power related project. The project has no active operations as at the date of these annual consolidated financial statements.

The Company is controlled by Riverstone Holdings LLC ("Riverstone"). The Company's head office is located at Eighth Avenue Place, East Tower, Suite 2700, 525-8<sup>th</sup> Avenue SW, Calgary, Alberta, Canada, T2P 1G1.

### 2. BASIS OF PRESENTATION

#### (a) Statement of compliance

These annual consolidated statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board. The Company's significant accounting policies under IFRS are presented in note 3. The annual consolidated financial statements were approved and authorized for issue by the Company's Board of Directors on March 28, 2023 (the "Financial Statements").

#### (b) Basis of measurement

The Financial Statements have been prepared on a historical cost basis except for the warrant liability (note 11) and the risk management contracts (note 20), which are measured at fair value.

#### (c) Functional and presentation currency

The Financial Statements are presented in Canadian dollars ("Cdn\$"), which is also the Company's functional currency. All references to US\$ or USD are to United States dollars.

#### (d) Use of estimates and judgements

The preparation of the Financial Statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenues and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future years affected.

Information about significant areas of estimation uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the Financial Statements are as follows:

##### (i) Reserves

Reserves engineering is an inherently complex and subjective process of estimating underground accumulations of petroleum and natural gas. The process relies on interpretations of available geological, geophysical, engineering, economic and production data. The accuracy of a reserves estimate is a function of the quality and quantity of available data, the interpretation of that data, the accuracy of various economic assumptions and the judgement of those preparing the estimate. Because these estimates depend on many assumptions, all of which may differ from actual results, reserves estimates and estimates of future net revenue may be different from the sales volumes ultimately recovered and net revenues actually realized. Changes in market conditions, regulatory matters and the



results of subsequent drilling, testing and production may require revisions to the original estimates. Estimates of reserves impact: (i) the assessment of whether or not a new well has found economically recoverable reserves; (ii) depletion rates; (iii) the determination of net recoverable amount of oil and gas properties for impairment assessment and measurement, and (iv) the determination of reserve lives which affect the timing of decommissioning activities, all of which could have a material impact on earnings and financial positions. HHR's reserves have been evaluated at December 31, 2022 and 2021 by independent third-party professional engineers, who work with information provided by the Company to evaluate reserves in accordance with National Instrument 51-101 *Standards of Disclosure for Oil and Gas Activities* ("NI 51-101").

## **(ii) Property, plant and equipment**

HHR's oil and gas assets are grouped into a cash generating unit ("CGU"). A CGU is the lowest level of integrated assets that generate identifiable cash inflows that are largely independent of the cash inflows of other assets or groups of assets. The allocation of assets into CGUs require significant judgement and interpretation with respect to the integration between assets, geological formation, geographical proximity, the existence of common sales points and shared infrastructures, product type, similar exposure to market risk and the way in which management monitors its operations. The recoverability of HHR's oil and gas assets is assessed at the CGU level, and therefore, the determination of a CGU's costs could have a significant impact on impairment losses or impairment reversals.

Judgements are required to assess when impairment indicators are evident and impairment testing is required. The Company monitors internal and external indicators of impairment relating to its tangible assets. The recoverable amounts of the Company's CGU is determined based on the higher of the present value of value-in-use calculations and fair value less costs of disposal. Recoverable amounts calculated for impairment testing are based on estimates of future commodity prices, expected volumes, quantity of reserves and discount rates as well as future development costs, royalties and operating costs. These calculations require the use of estimates and assumptions, which by their nature, are subject to measurement uncertainty. In addition, judgement is exercised by management as to whether there have been indicators of impairment or of impairment reversal. Indicators of impairment or impairment reversal may include, but are not limited to a change in: the market value of assets, asset performance, estimates of future prices, royalties and costs, estimated quantity of reserves and appropriate discount rates.

## **(iii) Depletion**

Oil and natural gas development and production assets are depleted on a unit-of-production basis at a rate calculated by reference to proved plus probable reserves determined in accordance with NI 51-101 and incorporate the estimated future cost of developing and extracting those reserves.

## **(iv) Provisions for decommissioning liability costs**

Amounts recorded for decommissioning liabilities and the related accretion expense require the use of estimates with respect to the amount and timing of decommissioning expenditures, inflation rates and interest rates. Actual costs and cash outflows can differ from estimates because of changes in law and regulations, public expectations, market conditions, discovery and analysis of site conditions and changes in technology. Decommissioning liabilities are recognized in the period when it becomes probable that there will be a future cash outflow.

## **(v) Leases**

Management applies judgement in reviewing each of its contractual arrangements to determine whether the arrangement contains a lease within the scope of IFRS 16. Leases that are recognized are subject to further management judgement and estimation in various areas specific to the arrangement.

Where a contract is identified as containing a lease, the Company recognizes a right-of-use asset and a corresponding lease obligation on the statement of financial position, as of the date the asset becomes available for use.

The right-of-use assets is measured at cost, comprised of; the initial measurement of the lease liability; the lease payments made at or before the commencement date, net of lease incentives received; the direct costs incurred; and an estimate of the costs to be incurred in restoring the underlying asset to the condition required by the terms of the lease.

The lease liability is measured as the present value of the future lease payments, including; fixed payments, net of incentives received; variable lease payments that depend on an index or a rate; amounts expected to be payable

under residual value guarantees, the exercise price of a purchase option if there is reasonable certainty the option will be exercised; and payments of penalties for terminating the lease, if the lease term reflects exercising the option to terminate.

After initial recognition, the right-of-use asset is amortized over the shorter of the useful life of the asset and the lease term, with the depreciation expense recognized in the statement of profit (loss). The carrying amount of the lease liability is increased to reflect interest on the lease and reduced to reflect the lease payments made.

Amendments to the lease could result in a reassessment or modification of the lease liability and the corresponding right-of-use asset. Such amendments may include, but are not limited to, a change in the lease term, a change in the assessment of an option to purchase the underlying asset, a change in the amounts expected to be payable under a residual value guarantee, a change in future lease payments resulting from a change in an index or a rate used to determine those payments, a change in the scope of the lease resulting from the addition or removal of the right to use one or more underlying assets, and a change in the consideration for the lease.

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease if it is reasonably certain not to be exercised. The Company applies judgement in evaluating whether it is reasonably certain to exercise the option to renew by considering all relevant factors that create an economic incentive for it to exercise the renewal. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise (or not to exercise) the option to renew (e.g., a change in business strategy).

Where the rate implicit in a lease is not readily determinable, the discount rate of lease obligations is estimated using a discount rate similar to HHR's company-specific incremental borrowing rate. This rate represents the rate that HHR would incur to obtain the funds necessary to purchase an asset of a similar value, with similar payment terms and security in a similar economic environment.

#### **(vi) Share-based compensation**

Compensation costs recorded pursuant to share-based compensation plans are subject to the estimated fair values of the awards on the grant date and the estimated number of units that will ultimately vest. The Company uses the Black-Scholes option valuation model to estimate the fair value of options, which requires the Company to determine the most appropriate inputs including the expected life of the options, volatility, forfeiture rates, risk free interest rates and future dividends, which by nature are subject to measurement uncertainty.

#### **(vii) Tax asset valuation and utilization**

Tax interpretations, regulations and legislation in the various jurisdictions in which the Company operates are subject to change. The Company is also subject to income tax audits and reassessments which may change its provision for income taxes. Therefore, the determination of income taxes is by nature complex and requires making certain estimates and assumptions. HHR recognizes net deferred tax benefits related to deferred tax assets to the extent that it is probable that the deductible temporary differences will reverse in the foreseeable future. Assessing the recoverability of deferred tax assets requires the Company to make significant estimates related to expectations of future taxable income. Estimates of future taxable income are based on forecast cash flows from operations and the application of existing tax laws in each jurisdiction. To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the Company to realize the net deferred tax assets recorded at the reporting date could be impacted.

#### **(viii) Fair value determination**

The determination of fair value requires judgement and is based on market information, where available and appropriate. Fair value is best evidenced by an independent quoted market price for the same asset or liability in an active market. However, quoted market prices and active markets do not always exist. In those instances, fair valuation techniques are used. The Company applies judgement in determining the most appropriate inputs and the weighting ascribed to each such input as well as its selection of valuation methodologies. The calculation of fair value is based on market conditions as at each reporting date and may not be reflective of ultimate realizable value.

**(ix) Risk management contracts**

Derivative risk management contracts are valued using valuation techniques with market observable inputs. The most frequently applied valuation techniques include Black-Scholes option valuation model and forward pricing and swap models. The models incorporate various inputs including the credit quality of counterparties, foreign exchange spot and forward rates, volatilities of commodity prices and forward rate curves of the underlying commodity. Changes in any of these assumptions would impact fair value of the risk management contracts and as a result, future net profit (loss) and other comprehensive profit (loss).

**(x) Warrant liability**

The estimated fair value of the warrant liability depends on judgements regarding several key assumptions including volatility, projected and current share price, risk free rate, as well as likelihood and timing of a future liquidity event, among other considerations. Fluctuations in any of these assumptions could result in material differences in the warrant valuation.

**(xi) Contingencies**

By their nature, contingencies will only be resolved when one or more future events occur or fail to occur. The assessment of contingencies inherently involves the exercise of significant judgement and estimates of the outcome of future events, including estimates and amounts of future cash flows.

**(xii) Capitalized general and administrative costs**

The Company capitalizes general and administrative costs that are directly related to bringing an asset to a position in which it can be used to generate future economic benefits. Amounts recorded as capitalized general and administrative costs require the use of estimates and judgements and are, by nature, subject to measurement uncertainty.

**3. SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies set out below have been applied consistently by the Company and its subsidiaries for all periods presented in these Financial Statements.

**(a) Basis of consolidation**

At December 31, 2022, the Financial Statements included the accounts of HHR and its wholly owned subsidiaries, including Prairie Lights Power GP Inc. and Prairie Lights Power Limited Partnership. Subsidiaries are consolidated from the date the Company obtains control and continues to be consolidated until the date such control ceases. Control is achieved when HHR is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. All inter-entity transactions have been eliminated upon consolidation between HHR and its subsidiaries in these Financial Statements. HHR's operations are viewed as a single operating segment by the chief operating decision maker of the Company for the purpose of resource allocation and assessing performance.

**(b) Joint arrangements**

HHR conducts some of its oil and gas activities through joint operations. A joint operation is a type of joint arrangement over which two or more parties have joint control and rights to the assets and obligations for the liabilities relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities (being those that significantly affect the returns of the arrangement) require unanimous consent of the parties sharing control. HHR does not have any joint arrangements that are material to the Company, or that are structured using separate vehicles. In relation to its interests in joint operations, HHR recognizes in the Financial Statements its share of assets, liabilities, revenues and expenses of the arrangements.

**(c) Revenue recognition**

Revenue associated with the sale of crude oil, natural gas and natural gas liquids is measured based on the consideration specified in contracts with customers. Revenue from contracts with customers is recognized when, or as, HHR satisfies a performance obligation by transferring a promised good or service to a customer. A good or service is transferred when the

customer obtains control of that good or service. The transfer of control of crude oil, natural gas and natural gas liquids coincides with title passing to the customer and the customer taking physical possession. HHR satisfies its performance obligations at a point in time and the amounts of revenue recognized relating to performance obligations satisfied over time are not significant. While the transaction price is variable under the terms of the contract, at the time of delivery, there is only a minimal risk of a change in the transaction price to be allocated to the volume sold. Accordingly, at the point of sale there is not a significant risk of revenue reversal relative to the cumulative revenue recognized and there is no need to constrain any variable consideration. The amount of revenue recognized is based on the agreed upon transaction price, whereby any variability in revenue is related specifically to the Company's efforts to deliver production. Therefore, the resulting revenue is allocated to the production delivered in the period during which the variability occurs. As a result, HHR's revenue is recognized in the month of delivery.

**(d) Foreign currency translation**

Monetary assets and liabilities denominated in a foreign currency are translated at the rate of exchange in effect at the balance sheet date. Revenues and expenses are translated at the average exchange rates during the year. The corresponding realized and unrealized gains and losses from foreign currency translations are recognized in the consolidated statement of profit (loss).

**(e) Financial instruments**

*Financial derivative instruments*

Financial derivative instruments are included in current assets/liabilities except for those with maturities greater than 12 months after the end of the reporting period, which are classified as non-current assets/liabilities.

The Company has not designated any of its financial derivative contracts as effective accounting hedges, and therefore has not applied hedge accounting, even though the Company considers all commodity contracts to be economic hedges. As a result, all financial derivative contracts are measured at fair value, with any gains and losses recorded in the consolidated statement of profit (loss).

The fair value of a financial derivative instrument on initial recognition is normally the transaction price. Subsequent to initial recognition, the fair values are based on quoted market prices where available from active markets, otherwise fair values are estimated based on market prices at the reporting date for similar assets or liabilities with similar terms and conditions, or by discounting future payments of interest and principal at estimated interest rates that would be available to the Company at the reporting date.

*Financial assets and liabilities*

HHR's financial assets and financial liabilities are classified into two categories: Amortized Cost and Fair Value through Profit and Loss ("FVTPL"). The classification of financial assets is determined by their context in HHR's business model and by the characteristics of the financial asset's contractual cash flows. HHR does not classify any of its financial instruments as Fair Value through Other Comprehensive Income.

At initial recognition, financial instruments are measured at fair value. Measurement in subsequent periods depends on classification of the financial instrument as described below:

- Amortized Cost: Cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities and long-term debt are measured at amortized cost. The contractual cash flows received from the financial assets are solely payments of principal and interest and are held within a business model whose objective is to collect the contractual cash flows. The financial assets and financial liabilities are subsequently measured at amortized cost using the effective interest method.
- FVTPL: Risk management contract assets and liabilities are measured initially at FVTPL and are subsequently measured at fair value with changes in fair value recognized in the consolidated statements of profit (loss) and comprehensive profit (loss).

*Impairment of financial assets*

Impairment losses are recognized using an expected credit loss model. The Company has adopted the simplified expected credit loss model for its accounts receivable, which permits the use of the lifetime expected loss provision. To measure the expected credit losses, accounts receivable have been grouped based on shared credit risk characteristics and days past due.

The Company uses judgement in making these assumptions and selecting the inputs into the expected loss calculation based on past history, existing market conditions and forward looking estimates at the end of each reporting period.

### *Offsetting*

Financial assets and liabilities are offset and the net amount reported in the consolidated statement of financial position when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously.

### **(f) Property, plant and equipment ("PP&E")**

PP&E primarily consists of petroleum and natural gas development and production assets, and is measured at cost less accumulated depletion and depreciation and accumulated impairment losses. These costs include property acquisitions, development drilling, completions, gathering and infrastructure, estimated decommissioning costs and transfers from E&E.

Once technical feasibility and commercial viability has been met, all costs directly attributable to bringing an asset to the location and condition necessary for use are capitalized; this includes cash and non-cash overhead charges associated with staff dedicated to capital projects. Costs of replacing components of equipment are recognized as PP&E only when they increase the future economic benefits embodied in the specific asset to which they relate. All other expenditures are expensed as incurred. Such capitalized amounts generally represent costs incurred in developing proved and/or probable reserves and bringing in or enhancing production from such reserves.

The gain or loss from the divestitures of PP&E is recognized in the consolidated statements of profit (loss). In addition, risk-sharing agreements in which the Company cedes a portion of its working interest to a third-party are generally considered to be disposals of PP&E, potentially resulting in a gain or loss on disposition.

Exchanges of assets within PP&E are measured at fair value unless the exchange transaction lacks commercial substance or the fair value of neither the asset received nor the asset given up is reliably measurable. The cost of the acquired asset is measured at the fair value of the asset received, unless the fair value of the asset given up is more clearly evident. Where fair value is not used, the cost of the acquired asset is measured at the carrying amount of the asset given up. The gain or loss on derecognition of the asset given up is recognized in profit (loss).

An asset within PP&E is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying value of the asset) is included in profit (loss) in the period in which the item is derecognized.

### **(g) Depletion and depreciation**

Development and production costs are accumulated on a CGU basis ("depletion units"). The net carrying value of each depletion unit is depleted using the unit-of-production method by reference to the ratio of production in the year to the related proved plus probable reserves, taking into account estimated future development costs necessary to bring those reserves into production. These estimates are reviewed by independent reserve engineers at least annually. Undeveloped land is not depreciated.

Proved plus probable reserves are estimated annually by independent and qualified reserve evaluators and represent the estimated quantities of petroleum and natural gas which geological, geophysical and engineering data demonstrate with a specified degree of certainty to be recoverable in future years from known reservoirs and which are considered commercially producible.

Reserves are the remaining quantities of, petroleum and natural gas from known accumulations estimated to be recoverable from a given date forward. The estimates of reserves are determined from drilling, geological, geophysical and engineering data based on established technology and specified economic conditions. For depletion purposes, relative volumes of petroleum and natural gas production and reserves are converted at the energy equivalent conversion rate of six thousand cubic feet of natural gas to one barrel of crude oil.

For other assets, depreciation is recognized in profit (loss) on a straight-line basis over the estimated useful life of three years of each part of an item of property and equipment. Leasehold improvements are depreciated over the term of the lease. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Company will obtain ownership by the end of the lease term.

## **(h) Impairment**

The Company reviews the carrying value of its PP&E at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's estimated recoverable amount is calculated.

For the purpose of impairment testing, PP&E assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets, known as a CGU. The recoverable amount of a CGU is the greater of its value in use ("VIU") and its fair value less costs of disposal ("FVLCD").

FVLCD is defined as the amount obtainable from the sale of an asset or CGU in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal or in the case of a lack of comparable transactions, based upon discounted after tax cash flows. The Company calculates FVLCD by reference to the after-tax future cash flows expected to be derived from production of proved plus probable reserves, less estimated selling costs. The estimated after-tax future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. VIU is determined by estimating the present value of the future net cash flows expected to be derived from the continued use of the asset or CGU.

An impairment loss is recognized in the consolidated statements of profit (loss) if the carrying amount of an asset or CGU exceeds its estimated recoverable amount. Impairment losses recognized in respect of CGUs are allocated to reduce the carrying amounts of the assets in the CGU on a pro rata basis.

Impairment losses previously recognized are assessed at each reporting date for any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimate used to determine the recoverable amount and is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depletion and depreciation, if no impairment loss had been recognized.

## **(i) Leases**

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. A lease liability is recognized at the commencement date of the lease term as the present value of the lease payments that are not paid at that date. At the commencement date, a corresponding right-of-use asset is recognized at the amount of the lease obligation, adjusted for lease incentives received, retirement costs and initial direct costs. Depreciation is recognized on the right-of-use asset over the lease term. Interest expense is recognized on the lease liability using the effective interest rate method and payments are applied against the lease liability.

## **(j) Provisions and contingencies**

Provisions are recognized when the Company has a present obligation as a result of a past event, it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are measured based on the best estimate of discounted future cash outflows.

### *Decommissioning obligations*

The Company's activities give rise to dismantling, decommissioning and site disturbance remediation activities. Asset retirement obligation estimates capitalized to PP&E are included in the depletable base. Decommissioning obligations are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the consolidated statement of financial position date. The present value of the estimated obligation is recorded as a liability with a corresponding increase in the carrying amount of the related asset. The obligation is subsequently adjusted at the end period to reflect the passage of time and changes in the estimated future cash flows underlying the obligation. The increase in the provision due to the passage of time is recognized as accretion costs whereas increases or decreases due to changes in the estimated future cash flows or changes in the real rate are capitalized. Actual costs incurred upon settlement or towards the settlement of the decommissioning obligations are charged against the provision to the extent the provision was established.

### *Contingencies*

Contingent liabilities are disclosed when HHR has a possible obligation arising from a past event and whose existence will be confirmed only by the occurrence or non-occurrence of one or more future events not wholly under its control, or when HHR has a present obligation that arises from past events but is not recognized because it is not probable that an outflow of resources will be required to settle the obligation, or the amount of the obligation cannot be measured with sufficient

reliability. When a contingency is substantiated by confirming events, can be reliably measured and will likely result in an economic outflow, a liability is recognized in the Financial Statements as the best estimate required to settle the obligation.

Contingent assets are only disclosed when the inflow of economic benefits is probable. When the economic benefit becomes virtually certain, the asset is no longer contingent and is recognized in the Financial Statements.

**(k) Income taxes**

Total income tax expense is composed of both current and deferred income taxes. Current income tax expense is the expected income tax payable on the taxable income for the current year, using tax rates enacted or substantively enacted at the reporting date and any adjustment to income tax payable in respect of previous periods.

Deferred tax is recognized on the temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognized on the initial recognition of assets or liabilities in a transaction that is not a business combination. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they are reversed, based on the laws that have been enacted or substantively enacted by the reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to do so, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different taxable entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously. A deferred tax asset is recognized to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income or equity in the period in which the change occurs, depending on where the original deferred tax item was recorded.

**(l) Finance expense**

Finance expense includes interest expense on borrowings, amortization of debt issue costs, and accretion of decommissioning obligations and office lease provisions due to the passage of time. All borrowing costs are recognized in finance expense using the effective interest method.

**(m) Share-based compensation**

The Company's share-based compensation plans are all equity settled awards. Under the Company's share-based compensation plans, options, performance shares and restricted share units ("RSUs") are granted to directors, officers, and employees, whereby services are rendered as consideration for equity instruments. The fair value of options, performance shares and RSUs granted is estimated at the date of grant using a Black-Scholes valuation model and adjusted to reflect the number of awards that are expected to fully vest. The compensation cost of the options, performance shares and RSUs is recognized, together with the corresponding increase in contributed surplus, over the vesting period. Upon exercise of the options, consideration paid by the option holders and the value in contributed surplus pertaining to the exercised options are recorded as share capital.

**(n) Per share amounts**

Basic profit (loss) per common share is calculated by dividing profit (loss) for the period attributable to common shareholders of the Company by the weighted average number of common shares outstanding during the period. Profit (loss) attributable to common shareholders is calculated as net profit (loss), adjusted for the impact of any preferred share cumulative dividends earned in the period, as computed on a cash basis.

Diluted profit (loss) per common share is calculated giving effect to the potential dilution that would occur if all outstanding "in-the-money" stock options and RSUs were exercised, all dilutive convertible preferred shares were exercised or converted to common shares, and all dilutive share purchase warrants were exercised. Potential ordinary shares are treated as dilutive when, and only when, their conversion to ordinary shares would decrease earnings per share or increase loss per share from continuing operations.

For HHR options and RSUs, the number of dilutive common shares is determined using the treasury stock method.

For HHR's convertible preferred shares with cumulative dividends, dividends can be paid in cash or as paid-in-kind ("PIK") at the Company's option. IAS 33 *Earnings per Share* requires the Company to presume that the dividends will be settled in ordinary shares for the purposes of computing diluted earnings per share. As a result, net profit (loss) is increased by the cash value of

the cumulative dividends earned in the period, and originally adjusted for in basic earnings per share. The number of dilutive common shares is subsequently determined by adding the weighted average number of preferred shares outstanding, including all PIK dividends accrued to date, on an as-converted basis.

For HHR's warrants with a dilutive impact, net profit (loss) is adjusted by the change in profit (loss) that would result from the conversion of the warrants into common shares. The number of dilutive common shares is determined using the treasury stock method.

**(o) Government grants**

The Company may receive government grants which provide immediate financial assistance as compensation for costs or expenditures to be incurred. Government grants are accounted for when there is reasonable assurance that conditions attached to the grants are met and that the grants will be received. The Company recognizes government grants in profit (loss) on a systematic basis and in line with recognition of the expense that the grants are intended to compensate. Government grants related to expenses or losses already incurred are recognized in profit (loss) by deducting the grant from its related expense in the period in which it becomes receivable. Government grants related to assets are presented in the consolidated statement of financial position and are amortized into profit (loss) on a systematic basis over the life of the depreciable asset as a reduced depreciation expense.

**(p) Changes in accounting standards**

On May 14, 2020, the International Accounting Standard Board published amendments IAS 16 Property, Plant and Equipment; IAS 37 Provisions, Contingent Liabilities and Contingent Assets; and IFRS 1 First-time Adoption of International Financial Reporting Standards; all which were effective for periods beginning on or after January 1, 2022. The Company has adopted these amendments and determined no significant impact to the Company's Consolidated Financial Statements.

**(q) Future accounting pronouncements**

The IASB has announced amendments to accounting standards and interpretations and new accounting standards that are effective for annual periods beginning on or after January 1, 2023. These standards and interpretations have not been applied to the consolidated financial statements. Hammerhead does not expect that these changes will have a material impact on the Company's consolidated financial statements on adoption.

#### **4. BUSINESS COMBINATION**

On February 23, 2023, the Company completed a plan of arrangement pursuant to a business combination agreement with Decarbonization Plus Acquisition Corporation IV ("DCRD"), an affiliate of the Company's controlling shareholder, Riverstone, and certain other parties and their respective shareholders. Pursuant to the plan of arrangement, DCRD amalgamated with a wholly owned subsidiary of the Company which was incorporated for the purpose of effecting the business combination to form Hammerhead Energy Inc. ("HEI"). Also pursuant to the plan of arrangement, Hammerhead Resources Inc. amalgamated with a wholly owned subsidiary of DCRD incorporated to effect the business combination to form Hammerhead Resources ULC, a wholly owned subsidiary of HEI. The transaction is considered a business combination under common control, and is accounted for under IFRS 2 Share Based Payment as it does not meet the definition of a business combination under IFRS 3 Business Combinations.

HEI's common shares and warrants are publicly traded on the Nasdaq Stock Market LLC ("Nasdaq") under the symbols "HHRS" and "HHRSW", respectively and the Toronto Stock Exchange ("TSX") under the symbols "HHRS" and "HHRS.WT," respectively.

As a result of the combination, the Company's common shares, preferred shares, and 2020 warrants have been exercised if applicable, and converted to Class A common shares of HEI. The 2013 warrants were settled for a cash payment of \$0.028 per warrant. The limited recourse loans of \$5.8 million were terminated. HEI issued a combined total of 90,778,275 common shares and 28,549,991 warrants to the shareholders of Hammerhead and DCRD.

Transaction costs incurred directly by the Company for the year ended December 31, 2022 in connection with the transaction were \$19.1 million.



## 5. PROPERTY, PLANT AND EQUIPMENT ("PP&E")

The following table reconciles movements of PP&E during the year:

<i>(Cdn\$ thousands)</i>	Development and Production Assets	Corporate Assets	Right-of-Use Assets	Total
PP&E, at cost:				
Balance - December 31, 2020	2,031,343	9,722	3,266	2,044,331
Additions	143,170	1,204	3,145	147,519
Dispositions	(51,360)	—	—	(51,360)
Balance - December 31, 2021	2,123,153	10,926	6,411	2,140,490
Additions	<b>379,220</b>	<b>1,857</b>	<b>1,451</b>	<b>382,528</b>
<b>Balance - December 31, 2022</b>	<b>2,502,373</b>	<b>12,783</b>	<b>7,862</b>	<b>2,523,018</b>
Accumulated depletion and depreciation				
Balance - December 31, 2020	621,093	6,107	1,470	628,670
Depletion and depreciation	125,111	1,481	741	127,333
Dispositions	(24,352)	—	—	(24,352)
Balance - December 31, 2021	721,852	7,588	2,211	731,651
Depletion and depreciation	<b>144,133</b>	<b>1,982</b>	<b>1,053</b>	<b>147,168</b>
<b>Balance - December 31, 2022</b>	<b>865,985</b>	<b>9,570</b>	<b>3,264</b>	<b>878,819</b>
Net book value - December 31, 2021	1,401,301	3,338	4,200	1,408,839
<b>Net book value - December 31, 2022</b>	<b>1,636,388</b>	<b>3,213</b>	<b>4,598</b>	<b>1,644,199</b>

At December 31, 2022, an estimated \$2.8 billion in future development costs associated with the proved plus probable undeveloped reserves were included in the calculation of depletion (December 31, 2021 – \$2.4 billion, and year ended December 31, 2020 – \$2.5 billion).

### (a) Capitalization of General and Administrative and Share-Based Compensation Expenses

During the year ended December 31, 2022, \$5.1 million (year ended December 31, 2021 – \$4.7 million and year ended December 31, 2020 – \$2.3 million) of directly attributable general and administrative expenses and \$4.1 million (year ended December 31, 2021 – \$4.6 million and year ended December 31, 2020 – \$1.2 million) of share-based compensation expenses were capitalized to PP&E assets. These amounts directly related to development activities conducted during the period.

### (b) Impairment

At December 31, 2022 and 2021, the Company assessed its production and development assets for indicators of impairment and none were noted.

## 6. DISPOSITION

<i>For the years ended (Cdn\$ thousands)</i>	December 31, 2022	December 31, 2021	December 31, 2020
Proceeds from disposition	—	10,027	—
PP&E after net accumulated depletion and depreciation	—	(27,008)	—
Decommissioning liabilities disposed	—	3,168	—
Loss on disposition	—	(13,813)	—

During the year ended December 31, 2021, HHR disposed of certain non-core assets and undeveloped land for gross proceeds of \$10.0 million, resulting in a loss on disposition of \$13.8 million.

## 7. BANK DEBT

<i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021
Syndicated facility	<b>164,800</b>	106,300
Operating facility	<b>15,000</b>	—
<b>Total bank debt outstanding</b>	<b>179,800</b>	106,300

The Company's bank debt is held in a credit facility with a syndicate of lenders. On June 9, 2022, the Company amended its existing Credit Facilities pursuant to the 2022 Credit Agreement. Under the amended agreement, the maximum aggregate principal amount of the Credit Facilities was increased to \$300.0 million, consisting of a \$280.0 million revolving syndicated facility and a \$20.0 million operating facility.

On December 15, 2022, the Company further amended its existing credit facility, increasing the aggregate principal borrowing base to \$350.0 million, consisting of a \$330.0 million revolving syndicated facility and a \$20.0 million operating facility. The amended credit facility agreement has a term date of May 31, 2023 and a maturity date of May 31, 2024, with an option to extend for an additional 364 days at the lenders' discretion. The total outstanding balance is due on the maturity date.

Under the amended credit facility, determination of the borrowing base is made by the lenders at their sole discretion, and is subject to re-determinations semi-annually as of May 31<sup>st</sup> and November 30<sup>th</sup> of the respective year.

As at December 31, 2022, Hammerhead was compliant with all covenants and cross default clauses stated in the amended credit facility agreement. Covenants include reporting requirements and limitations on excess cash, indebtedness, equity issuances, acquisitions, dispositions, hedging, encumbrances, asset retirement obligations, as well as other standard business operating covenants. The Company is not subject to financial covenants. The lenders have first lien on all of the Company and its subsidiary's assets.

Amounts borrowed in Canadian dollars under the amended credit facility bear interest based on the referenced Canadian prime lending rate or the bankers' acceptance rate in effect, at the Company's option, plus an applicable margin or fee, respectively. The applicable rate is determined by the ratio of first lien indebtedness to earnings before interest, taxes, depreciation, depletion and amortization. The amended credit facility also includes standby fees on balances not drawn.

The following ranges are the applicable prime margin, bankers' acceptance and standby fees:

	<b>Margin on Canadian Prime Rate</b>	<b>Bankers' Acceptance Fee</b>	<b>Standby Fee</b>
Credit facility	1.75% - 5.25%	2.75% - 6.25%	0.69% - 1.56%

### **Letters of Credit**

The Company has guaranteed letters of credit in both Canadian and US dollars. On November 31, 2020, the CAD denominated letters of credit were transferred to Export Development Canada ("EDC"), and on August 17, 2021 the USD Denominated letters of credit were also transferred to EDC. As at December 31, 2022 and December 31, 2021, the Company's Canadian dollar denominated letters of credit were guaranteed through Export Development Canada ("EDC") and totaled \$13.8 million and the Company's US dollar denominated letters of credit totaled US\$0.7 million (Cdn\$0.9 million).

## 8. TERM DEBT

<i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021
2020 Senior Notes – outstanding principal	<b>120,648</b>	120,648
Principal repayment, net of outstanding PIK interest <sup>1</sup>	<b>(42,414)</b>	23,374
Foreign exchange revaluation <sup>2</sup>	<b>698</b>	(9,275)
<b>Total carrying value of long-term debt</b>	<b>78,932</b>	134,747

1 The Company repaid \$78.6 million of principal on its 2020 Senior Notes. The repayment is netted with the accumulated PIK interest of \$32.1 million. Total accrued unpaid PIK as at December 31, 2022 is \$4.1 million.

2 The term debt is issued in US dollars and is revalued to Canadian dollars at each reporting period, using the period end foreign exchange rate.

Term debt consists of the 2020 Senior Notes, which have a maturity date of July 10, 2024. The notes bear interest at 12% per annum and provide the option of paying interest as cash or as paid-in-kind (“PIK”). PIK interest is added to the principal balance and is due on maturity.

If a change of control or a specified asset disposition occurs, each holder of the 2020 Senior Notes has the right to require Hammerhead to purchase all or any part of the holder’s 2020 Senior Notes for cash, at a price equal to 101% of the principal amount repurchased plus accrued and unpaid interest (“the Put Option”). While the Put Option met the definition of an embedded derivative, it is considered to be closely related to the underlying value of the term debt.

As at December 31, 2022, the Company was in compliance with all covenants related to term debt. There are no maintenance financial covenants related to the 2020 Senior Notes; however, there are standard business operating covenants, as well as covenants that may limit Hammerhead’s ability to incur additional debt.

### **2022 Debt Repayment**

On September 26, 2022, the Company repaid, at par value, US\$59.3 million of principal and accrued interest on its 2020 Senior Notes, reducing the aggregate principal balance outstanding down to US\$56.5 million. The debt repayment was accounted for in accordance with IFRS 9 Financial Instruments, with the transaction costs of \$0.2 million related to the settlement recognized as part of the loss on debt repayment.

The following table summarizes the calculation of the loss on repayment of the 2020 Senior Notes:

<i>(Cdn\$ thousands)</i>	
Net carrying amount of 2020 Senior Notes, prior to repayment	<b>78,621</b>
Less principal repaid	<b>(78,621)</b>
Transaction costs incurred	<b>(218)</b>
Loss on debt	<b>(218)</b>

On settlement of US\$57.9 million of principal, \$5.2 million of the accumulated unrealized loss recognized was reclassified to realized foreign exchange loss on the statement of profit (loss). The realized foreign exchange loss on debt was offset with a \$3.2 million realized foreign exchange gain from the settlement of a foreign currency hedge.

### **2020 Debt Redemption**

On July 10, 2017, the Company issued US\$160.0 million unsecured senior notes due July 10, 2022 through a private placement (the “2017 Senior Notes”). Proceeds net of fees, discounts and costs totaled US\$148.0 million. The 2017 Senior Notes were carried at amortized cost, net of discounts and debt issue costs of US\$12.0 million and C\$0.3 million. The 2017 Senior Notes bore interest at 9% per annum, payable semi-annually in arrears on July 15 and January 15.

On June 19, 2020, the Company amended its existing senior note agreement whereby the holders of the 2017 Senior Notes approved an initial debt redemption of US\$48.0 million, reducing the aggregate principal balance owing from US\$160.0 million to US\$112.0 million (the “2020 Senior Notes”). The maturity date of the 2020 Senior Notes was extended to July 10, 2024 and bears interest at 12% per annum. Under the amended agreement, the Company has the option of paying interest as cash or as paid-in-kind (“PIK”). PIK interest is added to the principal payable balance of the 2020 Senior Notes and is due on maturity. Under the 2020 Senior Notes agreement, the Company was granted an additional debt redemption of US\$24.0 million, subject to the receipt of an additional equity draw on the June 2020 Investment Agreement on or before September 30, 2020. On September 29, 2020, the Company received an additional equity investment of \$25.0 million and subsequently redeemed US\$24.0 million related to the 2020 Senior Notes principal balance on October 10, 2020 for a total cost of US\$1.0 dollar.

The June 19, 2020 debt redemption of US\$48.0 million related to the 2017 Senior Notes was treated as a debt extinguishment in accordance with IFRS 9 Financial Instruments, as the debt redemption resulted in substantially different terms and cash flows.

For the year ended December 31, 2020, the Company recognized a gain on debt redemption of \$88.2 million.

## 9. LEASE OBLIGATIONS

The Company incurs lease payments related to office facilities in Calgary and Grande Prairie, as well as leased equipment for operations. The Company has recognized lease liabilities measured at the present value of the remaining lease payments using an incremental borrowing rate for the Calgary and Grande Prairie offices of 4.6% and 7.0%, respectively (December 31, 2021 - 4.6% and 7.0%, respectively). The incremental borrowing rate for the leased equipment is 4.7% (December 31, 2021 - nil).

<i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021
Balance, beginning of year	4,957	3,252
Additions and modifications	1,451	3,145
Interest expense	257	181
Lease payments	(1,540)	(1,621)
Balance, end of year	5,125	4,957
Current portion	1,180	1,030
Long-term portion	3,945	3,927

Variable payments which are not linked to an index relate to property tax. Such items are charged to operating expense and general and administrative expense in the consolidated statements of profit (loss) and are immaterial.

The following table details the undiscounted cash flows of Hammerhead's lease obligations:

<i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021
Less than 1 year	1,405	1,256
2-3 years	2,398	1,840
4-5 years	1,899	689
After 5 years	1	1,900
Total lease payments	5,703	5,685
Amounts representing interest	(578)	(728)
Present value of net lease payments	5,125	4,957

## 10. DECOMMISSIONING OBLIGATIONS

Decommissioning obligations arise as a result of the Company's net ownership interests in petroleum and natural gas assets including well sites, processing facilities and infrastructure. The following table reconciles the changes in the decommissioning obligation:

<i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021
Balance, beginning of year	29,569	31,499
Obligations incurred	2,963	2,590
Obligations disposed (note 6)	—	(3,168)
Settlements <sup>1</sup>	(123)	—
Change in rates	(9,948)	(1,195)
Change in estimates	73	(182)
Accretion of decommissioning obligations <sup>2</sup>	581	25
<b>Balance, end of year</b>	<b>23,115</b>	<b>29,569</b>

1 For the period ended December 31, 2022, all obligations were indirectly settled through a government subsidy, whereby third party service providers were reimbursed on behalf of HHR.

2 Accretion of the decommissioning obligation due to the passage of time is presented within finance expense in the consolidated statement of profit (loss). See note 18.

At December 31, 2022, key assumptions on which the carrying amount of the decommissioning obligations is based include a risk free rate of 3.3% and an inflation rate of 2.1% (December 31, 2021 – 1.7% and 1.8%, respectively). As at December 31, 2022, the undiscounted and uninflated amount of the estimated cash flows required to settle the obligation is \$30.2 million (December 31, 2021 – \$26.7 million), which is estimated to be incurred within the next 33 years.

## 11. WARRANT LIABILITY

The following table summarizes the warrants outstanding:

<i>Number of warrants (000's)</i>	<b>December 31, 2022</b>	December 31, 2021
2020 Warrants	<b>35,020</b>	35,020
2013 Warrants	<b>6,000</b>	6,000
<b>Total</b>	<b>41,020</b>	41,020

The Company issued warrants in connection with the June 17 and December 8, 2020 equity commitments (the “2020 Warrants”) and the 2013 notes issuance (the “2013 Warrants”).

The warrants represent standalone written put options and are classified as a liability rather than equity as the warrants provide for a variable number of shares that could be issued, which does not meet the ‘fixed for fixed’ requirement when classifying between debt or equity. The warrants were recorded at fair value upon inception and were net against the initial proceeds as a debt or equity issuance cost. The warrants are reassessed at the end of each reporting period with subsequent changes in fair value recognized through income as a non-cash item.

The warrants are considered a level 3 financial instrument as the initial and subsequent valuations are based on prices or valuation techniques that are not based on observable market data. The 2020 and 2013 Warrants are valued using the Black-Scholes model, which requires several key assumptions including volatility, projected share price and likelihood of a future liquidity event, among other considerations.

### 2020 Warrants

On June 17, 2020 and December 8, 2020 the Company entered into equity commitments with affiliates of its shareholders, one of which holds a controlling interest in the Company (collectively the “2020 Equity Commitments” – see note 12) pursuant to which HHR issued under each respective agreement 33.7 million and 1.3 million common share purchase warrants. Each warrant entitles the holder to acquire one common share at a deemed exercise price equal to \$0.25 per share. The 2020 Warrants are exercisable at any point in time before the earlier of: i) the date on which a liquidity event occurs; and ii) the date of an initial public offering.

### 2013 Warrants

On May 1, 2013, the Company issued 6.0 million common share purchase warrants. Each warrant entitles the holder thereof to acquire on a cashless exercise basis, provided a liquidity event has occurred, at any time on or before the date that is the earlier of: (i) three years from the date on which a liquidity event occurs; and (ii) ten years from the date of issuance of the warrants, one common share at a deemed exercise price equal to the lesser of: (i) \$3.50 per share; and (ii) the liquidity price. Additionally, immediately prior to the occurrence of a change of control transaction, each warrant will be automatically exercised on a cashless basis for 0.15 common shares per warrant.

The change in fair value of all warrants during the period is summarized in the following table:

<i>(Cdn\$ thousands)</i>	<b>2020 Warrants</b>	<b>2014 Warrants</b>	<b>2013 Warrants</b>	<b>Total</b>
Fair value at December 31, 2019	—	14,621	906	15,527
New warrants issued	10,935	—	—	10,935
Change in fair value	103	(3,404)	(680)	(3,981)
Exercise of warrants	—	(11,217)	—	(11,217)
Fair value at December 31, 2020	11,038	—	226	11,264
Change in fair value	151	—	(55)	96
Fair value at December 31, 2021	11,189	—	171	11,360
Change in fair value	<b>10,614</b>	—	<b>(3)</b>	<b>10,611</b>
<b>Fair value at December 31, 2022</b>	<b>21,803</b>	—	<b>168</b>	<b>21,971</b>

On September 26, 2022, the Company announced that it had entered into a business combination agreement with DCRD, an affiliate of Riverstone Investment Group LLC, to form a publicly traded company listed on the Nasdaq and TSX. The agreement closed on February 23, 2023. Upon close, the 2013 Warrants were settled for a cash payment of \$0.028 per warrant and the

2020 Warrants were exercised on a cashless basis and converted to Class A common shares of Hammerhead Energy Inc. The fair value of the warrants at December 31, 2022 reflected the transaction valuations.

## 12. EQUITY COMMITMENT

### (a) June 2020 Equity Commitment

On June 17, 2020, the Company entered into an investment agreement (“the June 2020 Equity Commitment”) with an affiliate of its controlling shareholder. Under the June 2020 Equity Commitment, the Company has agreed to issue up to 600.0 million Series IX first preferred shares and 33.7 million common share purchase warrants, in exchange for aggregate cash proceeds of up to \$300.0 million. The preferred shares have been classified as equity.

	<i>(Cdn\$ thousands)</i>				
	Number of Shares (000's)	Gross Cash Proceeds	<u>Issue Costs</u>		Net Cash Proceeds
			Non-cash	Cash	
As at December 31, 2020	200,000	100,000	(10,530)	(1,139)	98,861
February 5, 2021	67,405	33,702	—	(22)	33,680
<b>As at December 31, 2022 and 2021</b>	<b>267,405</b>	<b>133,702</b>	<b>(10,530)</b>	<b>(1,161)</b>	<b>132,541</b>

Upon the close of the business combination agreement with DCRD on February 23, 2023, the June 2020 Equity Commitment was terminated.

### (b) December 2020 Equity Commitment

On December 8, 2020, the Company entered into an investment agreement (“the December 2020 Equity Commitment”) with an affiliate of one of its shareholders (“the Investor”). Under the December 2020 Equity Commitment, the Company has agreed to issue up to 23.1 million Series IX first preferred shares and 1.3 million common share purchase warrants, in exchange for aggregate cash proceeds of up to \$11.6 million. The preferred shares have been classified as equity.

	<i>(Cdn\$ thousands)</i>				
	Number of Shares (000's)	Gross Cash Proceeds	<u>Issue Costs</u>		Net Cash Proceeds
			Non-cash	Cash	
As at December 31, 2020	7,700	3,850	(405)	(199)	3,651
February 5, 2021	2,595	1,298	—	—	1,298
<b>As at December 31, 2022 and 2021</b>	<b>10,295</b>	<b>5,148</b>	<b>(405)</b>	<b>(199)</b>	<b>4,949</b>

Upon the close of the business combination agreement with DCRD on February 23, 2023, the December 2020 Equity Commitment was terminated.

### 13. SHARE CAPITAL

#### (a) Common shares

##### Authorized

The Company is authorized to issue an unlimited number of voting common shares.

##### Issued and outstanding

The following table summarizes common shares issued and outstanding as at December 31, 2022:

	Number of shares (000's)	Amount (Cdn\$ thousands)
Balance, December 31, 2020	391,038	583,483
Long term retention program	—	527
Exercise of restricted share units	110	265
Balance, December 31, 2021	391,148	584,275
Exercise of restricted share units	1,413	1,457
<b>Balance, December 31, 2022</b>	<b>392,561</b>	<b>585,732</b>

#### (b) Preferred shares

##### Authorized

##### (i) Series I preferred shares

The Company is authorized to issue one non-voting Series I preferred share.

The Series I preferred share is issued to provide the holder with the right to elect a director of the Company. The Series I preferred share does not carry any dividend or liquidation rights and is redeemable at the option of the Company at a price of \$1.00 if the holder owns less than 5% of the outstanding common shares of the Company (including all Series II preferred shares calculated on an as-converted basis).

##### (ii) Series II preferred shares

The Company is authorized to issue an unlimited number of Series II preferred shares, which have voting rights on an 'as converted' basis. The Series II preferred shares have preferential rights over the common shares with respect to the distribution of any assets on dissolution, liquidation, or winding-up. If dividends are paid to common shareholders, the Series II preferred shares receive a pari-passu number of dividends as if they had been converted to common shares.

The Series II preferred shares are convertible, at the option of the holder, into common shares of the Company initially at a rate of 1.13208 common share per Series II preferred share, subject to certain adjustments. In the event of a sale of the preferred shares by the holder or a liquidity event or an initial public offering, the Series II preferred shares are automatically converted into common shares.

##### (iii) Series III preferred shares

The Company is authorized to issue an unlimited number of Series III preferred shares, which have voting rights on an 'as converted' basis. The Series III preferred shares have preferential rights over the common shares and Series II preferred shares with respect to the payment of dividends and the distribution of any assets on dissolution, liquidation or winding-up. If dividends are paid to common shareholders, the Series III preferred shares receive a pari-passu number of dividends as if they had been converted to common shares.

Holders of the Series III preferred shares will be entitled to receive a dividend accruing at a rate of 10% per annum, compounded quarterly for the first two years following the date of issuance. HHR issued 40.0 million Series III preferred shares on June 30, 2015, and an additional 48.9 million Series III preferred shares on December 10, 2015. The dividends are only payable if and when declared by the Board of Directors, and any dividends declared can be settled through the issuance of cash or additional Series III shares, at the Company's option.

The Series III preferred shares plus any accrued share-based dividends are convertible, at the option of the holder, at any time including, without limitation, in connection with a liquidity event or an initial public offering. The conversion price per share is \$2.25 plus the amount of all unpaid dividends that have accrued and been compounded thereon, divided by \$2.25.

The Series III preferred shares plus any accrued share-based dividends may be purchased by the Company, at the option of the Company, in the event of an initial public offering, and any time after the second anniversary of the issue date at a price equal to the greater of: (i) the accreted value of the Series III preferred shares, plus all unpaid dividends that had accrued on such shares; and (ii) the fair market value if such shares were converted to common shares immediately prior to the purchase date.

**(iv) Series IV preferred shares**

The Company is authorized to issue one non-voting Series IV preferred share.

The Series IV preferred share is issued to provide the holder with the right to elect a director of the Company. The Series IV preferred share does not carry any dividend or liquidation rights and is redeemable at the option of the Company at a price of \$nil if the holder owns less than 5% of the outstanding common shares of the Company (including the Series II preferred shares and Series III preferred shares calculated on an as-converted basis, and assuming exercise or conversion of all then outstanding warrants, convertible equity or other equity-linked securities into common shares at their then applicable exercise or conversion prices).

**(v) Series V preferred shares**

On August 27, 2017, all of the issued and outstanding Series V preferred shares were automatically converted to common shares at a conversion rate of approximately 1.2 common shares per preferred share, in accordance with the Series V preferred share terms. As of December 31, 2022 and 2021 there were no Series V preferred shares outstanding.

**(vi) Series VI preferred shares**

The Company is authorized to issue one non-voting Series VI preferred share.

The Series VI preferred share is issued to provide the holder with the right to elect a director of the Company. The Series VI preferred share does not carry any dividend or liquidation rights and upon notice from the Company will be surrendered to the Company for consideration of \$1.00 if the holder owns less than 5% of the outstanding common shares of the Company (including the Series II preferred shares and Series III preferred shares calculated on an as-converted basis and assuming exercise or conversion of all then outstanding warrants, convertible equity or other equity-linked securities into common shares at their then applicable exercise or conversion prices).

**(vii) Series VII preferred shares**

The Company is authorized to issue an unlimited number of Series VII preferred shares, which have voting rights on an 'as converted' basis. Series VII preferred shares have preferential rights over all other shares of the Company with respect to the distribution of any assets on dissolution, liquidation, or winding-up. If dividends are paid to common shareholders, the Series VII preferred shares receive a pari-passu number of dividends as if they had been converted to common shares.

Holders of the Series VII preferred shares will be entitled to receive a dividend accruing at a rate of 15% per annum, compounded quarterly for the first five years following the date of issuance. HHR issued 33.3 million Series VII preferred shares on November 6, 2018. The dividends are only payable if and when declared by the Board of Directors, and while the 2020 Senior Notes are outstanding, are only payable with the issuance of additional Series VII shares (i.e. non-cash dividend or payment-in-kind dividend). After the 2020 Senior Notes have matured, any dividends declared can be settled with shares or cash, at the Company's option.

The Series VII preferred shares plus any accrued share-based dividends are convertible to common shares at the option of the holder, at any time including, without limitation, in connection with a liquidity event. The number of shares is determined by using the following formula: (a) the sum of the issue price of the Series VII preferred share (as increased for any compounded dividend not paid in cash) plus all accrued and unpaid dividends on such Series VII preferred share at such time, divided by (b) the issue price of such Series VII preferred share.



In the event of an initial public offering the shares are automatically converted to common shares. The conversion ratio is based on a required return, which varies based on the time passed since issuance. The number of common shares issued as a result of an initial public offering conversion may not exceed the maximum amount of common shares issuable assuming the dividends accrued and compounded for 5 years after the share issue date. The number of common shares issued as a result of an initial public offering must be at least as many as would have been obtained assuming the dividends accrued and compounded throughout the period from the issue date to the date of the initial public offering. The Series VII preferred shares can be repurchased at the Company's option, at any time, subject to a minimum purchase amount. The purchase price is based on a required return, which varies based on the time passed since issuance.

**(viii) Series VIII preferred shares**

The Company is authorized to issue one non-voting Series VIII preferred share.

The Series VIII preferred share is issued to provide the holder with the right to elect two directors of the Company. The Series VIII preferred share does not carry any dividend or liquidation rights and upon notice from the Company will be surrendered to the Company for cancellation for consideration of \$3.00 if the holder owns less than 20% of the outstanding common shares of the Company (including the Series II preferred shares, Series III preferred shares and Series VII preferred shares calculated on an as-converted basis, and assuming exercise or conversion of all of the then outstanding warrants, convertible equity or other equity-linked securities into common shares at their then applicable exercise or conversion prices).

**(ix) Series IX preferred shares**

The Company is authorized to issue an unlimited number of Series IX preferred shares, which have voting rights on an 'as converted' basis. The Series IX preferred shares have preferential rights over the common shares and all other preferred shares with respect to the distribution of any assets on dissolution, liquidation or winding-up. If dividends are paid to common shareholders, the Series IX preferred shares receive a pari-passu number of dividends as if they had been converted to common shares.

The Series IX preferred shares are convertible, at the option of the holder, into common shares of the Company initially at a rate of one common share per Series IX preferred share. In the event of an initial public offering, the Series IX preferred shares are automatically converted into common shares.

Upon the close of the business combination agreement with DCRD on February 23, 2023, the outstanding preferred shares were converted to common shares of Hammerhead Energy Inc.

## Issued and outstanding

The following table summarizes preferred shares issued and outstanding:

	Number of shares (000's)	Amount (Cdn\$ thousands)
<b>Series I preferred shares</b>		
Balance, December 31, 2022 and 2021	one share	one dollar
<b>Series II preferred shares</b>		
Balance, December 31, 2022 and 2021	100,952	185,093
<b>Series III preferred shares</b>		
Balance, December 31, 2022 and 2021	88,889	198,945
<b>Series IV preferred shares</b>		
Balance, December 31, 2022 and 2021	one share	one dollar
<b>Series VI preferred shares</b>		
Balance, December 31, 2022 and 2021	one share	one dollar
<b>Series VII preferred shares</b>		
Balance, December 31, 2022 and 2021	33,333	95,539
<b>Series VIII preferred shares</b>		
Balance, December 31, 2022 and 2021	one share	three dollars
<b>Series IX preferred shares</b>		
Balance, December 31, 2020	207,700	91,577
Issued in private placement, net of share issue costs (note 12)	70,000	34,977
Balance, December 31, 2022 and 2021	277,700	126,554
<b>Balance, December 31, 2022 and 2021</b>	<b>500,874</b>	<b>606,131</b>

### (c) Per share amounts

The Company uses the treasury stock method to determine the dilutive effect of stock options, restricted share units ("RSUs"), warrants and convertible preferred shares. Under this method, only "in-the-money" dilutive instruments impact the calculation of diluted profit (loss) per common share.

The following table outlines the adjustments made to net profit (loss), in computing the basic and diluted net profit (loss) per common share for the years ended December 31, 2022 and 2021:

<i>For the years ended</i> (Cdn\$ thousands)	December 31, 2022	December 31, 2021	December 31, 2020
<i>Basic</i>			
Net profit (loss)	225,100	(71,821)	53,410
Effect of Series VII cumulative preferred share dividends	(25,235)	(21,780)	(18,844)
Net profit (loss) attributable to ordinary equity holders - basic	199,865	(93,601)	34,566
<i>Diluted</i>			
Net profit (loss)	225,100	(71,821)	53,410
Effect of Series VII cumulative preferred share dividends	(25,235)	(21,780)	(18,844)
Effect of 2020 warrant revaluation	—	—	103
Net profit (loss) attributable to ordinary equity holders - diluted	199,865	(93,601)	34,669

In computing the diluted profit per common share for the year ended December 31, 2022, the Company excluded the effect of 0.1 million RSUs, 6.0 million warrants and 61.4 million convertible preferred shares as they were anti-dilutive. In computing the diluted loss per common share for the year ended December 31, 2021, the Company excluded the effect of all share options, RSUs, warrants and convertible preferred shares as they were anti-dilutive. In computing the diluted profit per common share for the year ended December 31, 2020, the Company excluded the effect of 1.7 million RSUs, 6.0 million warrants and 45.8 million convertible preferred shares as they were anti-dilutive.

The following table outlines the weighted average number of common shares outstanding used in the calculation of basic and diluted net (profit) loss per common share:

<i>For the years ended</i>			
<i>Number of shares (000's)</i>	<b>December 31, 2022</b>	December 31, 2021	December 31, 2020
Weighted average common shares outstanding, basic	<b>391,803</b>	391,106	391,052
Effect of convertible preferred shares	<b>500,324</b>	—	305,460
Effect of share options and RSUs	<b>69,624</b>	—	18,317
Effect of common share purchase warrants	—	—	13,746
<b>Weighted average common shares outstanding, diluted</b>	<b>961,751</b>	391,106	728,575

#### **14. SHARE-BASED COMPENSATION**

##### **Stock options**

Options to acquire common shares are granted to officers and employees from time to time under the Company's Stock Option Plan. Options granted under this plan are to be settled through the issuance of new common shares of the Company and have a maximum term of ten years to expiry. The vesting schedule is determined at the discretion of the Company's Board of Directors; however, options typically vest in equal tranches over a four year period starting on the first anniversary of the grant date. Each option granted permits the holder to purchase one common share of the Company at the stated exercise price. The exercise price is equal to the market value of the shares on the grant date as determined by the Company's Board of Directors.

The following table summarizes information regarding stock options outstanding at December 31, 2022:

	Number of Options (000's)
Balance at December 31, 2020	12,219
Expired	(1,339)
Forfeited	(177)
Balance at December 31, 2021	10,703
Expired	<b>(193)</b>
<b>Balance at December 31, 2022</b>	<b>10,510</b>
<b>Exercisable at December 31, 2022</b>	<b>10,460</b>

##### **Restricted share units**

Under the Company's Restricted Share Unit Plan, RSUs are awarded to officers and employees from time to time. The RSUs granted under this plan are to be settled through the issuance of common shares of the Company and have a maximum term of five years to expiry. The vesting schedule is determined at the discretion of the Company's Board of Directors; however, RSUs typically vest in equal tranches over a four year period starting on the first anniversary of the grant date. During the year ended December 31, 2021, HHR granted an annual issuance of RSUs to its officers and employees that cliff vested on April 1, 2022. Each RSU granted permits the holder to purchase one common share of the Company for \$0.01 per share.

The following table summarizes information regarding RSUs outstanding at December 31, 2022:

	Number of RSUs (000's)
Balance at December 31, 2020	18,273
Granted	43,380
Exercised	(110)
Expired	(1,693)
Forfeited	(4,872)
Balance at December 31, 2021	54,978
Granted	<b>30,531</b>
Exercised	<b>(1,413)</b>
Expired	<b>(313)</b>
Forfeited	<b>(187)</b>
<b>Balance at December 31, 2022</b>	<b>83,596</b>
<b>Exercisable at December 31, 2022</b>	<b>60,962</b>

### Performance shares

Under the Company's Performance Share Plan, performance shares are directly allocated to directors, officers and employees from time to time at nil cost. Performance shares allocated under this plan vest subject to satisfaction of certain performance and service criteria and are held in escrow to be released when both criteria have been met.

No performance shares have been issued since 2014, and all of the performance shares previously allocated to directors, officers and employees are fully vested. The Company has 2.0 million unallocated performance shares outstanding at December 31, 2022 (December 31, 2021 - 2.0 million).

### Long-term retention program

On June 10, 2016, the Company advanced loans totaling \$7.4 million to participating officers and employees on a limited recourse basis by a pledge of common shares of the Company owned by the officers and employees. During the period ended December 31, 2022, no loan principal was settled (year ended December 31, 2021 – \$0.5 million, and year ended December 31, 2020 – \$0.3 million). The total value of the loans outstanding as of December 31, 2022 were \$5.8 million (December 31, 2021 - \$5.8 million).

Upon the close of the business combination agreement with DCRD on February 23, 2023, the loans under the long-term retention program were terminated.

### Share-based compensation expense

The total fair value associated with share options and RSUs is recognized over the service period using cliff or graded vesting, resulting in share-based compensation expense as outlined in the following table:

<i>For the years ended</i> <i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021	December 31, 2020
Share-based compensation payments	<b>14,157</b>	18,658	8,352
Capitalized to developed and producing assets	<b>(4,113)</b>	(4,619)	(1,197)
<b>Share-based compensation expense</b>	<b>10,044</b>	14,039	7,155

## 15. DEFERRED INCOME TAX

Deferred income taxes reflect the net tax effect of temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and the amounts for income tax purposes. The components of the deferred tax liability are as follows:

<i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021
PP&E	<b>(96,871)</b>	(81,924)
Decommissioning obligation	<b>5,316</b>	6,801
Lease liability	<b>1,179</b>	903
Share and debt issue costs	<b>(1,225)</b>	(980)
Foreign exchange	<b>294</b>	(505)
Unrealized loss on risk management contracts	<b>(2,761)</b>	6,004
Charitable donations	<b>167</b>	160
Non-capital losses	<b>62,181</b>	101,621
Deferred income tax asset not recognized	<b>—</b>	(32,080)
<b>Deferred income tax liability</b>	<b>(31,720)</b>	—

As at December 31, 2021, the Company did not recognize a deferred tax asset due to uncertainty regarding future taxable profits against which losses can be offset.

The deferred income tax provision differs from the expected amount calculated by applying the Canadian combined federal and provincial income tax rate of 23.00% (December 31, 2021 – 23.00% and December 31, 2020 - 23.99%) as summarized in the following table:

<i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021	December 31, 2020
Net profit (loss) before income taxes	<b>256,820</b>	(71,821)	53,410
Statutory income tax rate	<b>23.00 %</b>	23.00 %	23.99 %
	<b>59,069</b>	(16,519)	12,813
Increase (decrease) resulting from:			
Share-based compensation	<b>2,310</b>	3,229	1,716
Warrant revaluation	<b>2,441</b>	22	(955)
Rate change	<b>228</b>	(50)	(586)
Change in unrecognized tax assets	<b>(32,080)</b>	12,000	(13,617)
Other	<b>(248)</b>	1,318	629
<b>Deferred income tax expense</b>	<b>31,720</b>	—	—

At December 31, 2022, the Company had approximately \$270.4 million of non-capital losses which begin to expire after 2034 (December 31, 2021 – \$441.8 million and December 31, 2020 - \$386.8 million).

## 16. SUPPLEMENTAL INFORMATION

### Cash Flow Presentation

Changes in non-cash working capital and cash interest transactions are summarized in the following table:

<i>For the years ended</i> <i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021	December 31, 2020
<b>(Use) source of cash:</b>			
Accounts receivable	<b>(39,802)</b>	(19,134)	2,993
Prepaid expenses and deposits	<b>(1,813)</b>	(71)	(634)
Accounts payable and accrued liabilities	<b>18,681</b>	62,673	(31,126)
	<b>(22,934)</b>	43,468	(28,767)
<hr/>			
Related to operating activities	<b>(38,657)</b>	6,131	(9,801)
Related to investing activities	<b>15,723</b>	37,337	(18,966)
	<b>(22,934)</b>	43,468	(28,767)
<hr/>			
<b>Other:</b>			
Interest paid	<b>10,764</b>	6,433	35,582
Interest received	<b>75</b>	65	106

## 17. REVENUE FROM CONTRACTS WITH CUSTOMERS

The Company's revenue from contracts with customers consists of crude oil and natural gas sales, treating, processing & gathering income and transportation income.

Hammerhead's crude oil and field condensate, natural gas and natural gas liquids are generally sold under variable price contracts. The transaction price for variable priced contracts is based on the commodity market price, adjusted for quality, location or other factors. Hammerhead is required to deliver nominated volumes of crude oil and field condensate, natural gas and natural gas liquids to the contract counterparty. Each barrel equivalent of commodity delivered is considered to be a distinct performance obligation. The amount of revenue recognized is based on the agreed transaction price and is recognized as performance obligations are satisfied, therefore resulting in revenue recognition in the same month as delivery. Revenues are typically collected on the 25th day of the month following production.

Treating, processing & gathering fees charged to third parties are generally sold under multi-year contracts at fixed fees that vary by volume.

During the years ended December 31, 2021, and 2020, transportation income relates primarily to take-or-pay mitigation.

The following table presents the Company's revenue from contracts with customers, disaggregated by revenue source:

<i>For the years ended</i> <i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021	December 31, 2020
Crude oil & field condensate	<b>417,791</b>	199,108	125,711
Natural gas	<b>315,423</b>	165,957	104,267
Natural gas liquids ("NGL")	<b>111,430</b>	74,778	33,536
<b>Total oil and gas revenue</b>	<b>844,644</b>	439,843	263,514
Treating, processing & gathering	<b>1,403</b>	1,343	954
Transportation income	<b>—</b>	180	411
<b>Total revenue from contracts with customers</b>	<b>846,047</b>	441,366	264,879

Included in accounts receivable at December 31, 2022 was \$86.0 million (December 31, 2021 – \$43.2 million and December 31, 2020 - \$25.5 million) of accrued oil and natural gas sales, which was collected subsequent to year end.

HHR has applied the practical expedient to recognize revenue in the amount to which the Company has the right to invoice. As such, no disclosure is included relating to the amount of transaction price allocated to remaining performance obligations and when these amounts are expected to be recognized as revenue.

## 18. FINANCE EXPENSE

*For the years ended*  
*(Cdn\$ thousands)*

	December 31, 2022	December 31, 2021	December 31, 2020
Interest on term debt - cash <sup>1</sup>	1,785	—	9,177
Interest on term debt - PIK	12,833	14,660	8,714
Total interest on term debt (2020 Senior Notes)	14,618	14,660	17,891
Interest and fees on bank debt	9,734	5,979	16,961
Interest on lease obligation	257	181	286
Interest on EDC facility - letters of credit	307	419	711
Amortization of financing costs (discount and debt issues)	—	—	1,459
Accretion of decommissioning obligations	581	25	36
<b>Total finance expense</b>	<b>25,497</b>	<b>21,264</b>	<b>37,344</b>

<sup>1</sup> Interest on term debt – cash, for the year ended December 31, 2022 related to the partial repayment of 2020 Senior Notes. Interest on term debt – Cash, for the year ended December 31, 2020 related to the interest payment on the 2017 Senior Notes.

## 19. OPTIMIZATION FEES

Optimization fees relate to a business improvement project intended to reduce costs and increase efficiencies throughout the Company. The project was initiated in late 2020 through a third-party consulting group, and was completed in the fourth quarter of 2021.

## 20. FINANCIAL INSTRUMENTS, FAIR VALUES AND RISK MANAGEMENT

### (a) Fair Values of Financial Instruments

The Company classifies fair value measurements using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 – Values are based on unadjusted quoted prices available in active markets for identical assets or liabilities as of the reporting date.
- Level 2 – Values are based on inputs, including quoted forward prices for commodities, time value and volatility factors, which can be substantially observed or corroborated in the marketplace. Prices in level 2 are either directly or indirectly observable as of the reporting date.
- Level 3 – Values are based on prices or valuation techniques that are not based on observable market data.

As at (Cdn\$ thousands)	December 31, 2022		December 31, 2021	
	Fair Value	Carrying Value	Fair Value	Carrying Value
Financial assets at amortized cost:				
Cash	8,833	8,833	12,239	12,239
Accounts receivable	89,235	89,235	49,433	49,433
Financial assets at fair value through profit or loss:				
Risk management contracts	19,293	19,293	289	289
Financial liabilities at amortized cost:				
Accounts payable and accrued liabilities	135,547	135,547	116,866	116,866
Bank debt	179,800	179,800	106,300	106,300
Term debt	78,932	78,932	134,747	134,747
Financial liabilities at fair value through profit or loss:				
Risk management contracts	7,286	7,286	26,394	26,394
Warrant liability	21,971	21,971	11,360	11,360

Assessment of the significance of a particular input to the fair value measurement requires judgement and may affect the placement within the fair value hierarchy. The Company has estimated the fair value amounts using appropriate valuation methodologies and information available to management as of the valuation dates. The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it was practicable to estimate that value:

- **Cash, accounts receivable, accounts payable and accrued liabilities** - The carrying amounts approximate fair value due to the short-term maturity of these instruments.
- **Bank debt and term debt** - The bank debt and term debt are valued at amortized cost. The amortized costs approximates the fair value of both the bank debt and term debt.
- **Risk management contracts** - The fair value of the risk management contracts are a level 2 in the fair value hierarchy. Risk management contracts are valued using valuation techniques with observable market inputs. The most frequently applied valuation techniques include forward pricing and swap models using present value calculations and third-party option valuation models. The models incorporate various inputs including the foreign exchange spot and forward rates, and forward rate curves and volatilities of the underlying commodity. Inputs to the change in the fair value are disclosed in the note below.
- **Warrant liability** - The fair value of the warrant liability is a level 3 in the fair value hierarchy. Inputs to the change in fair value of the warrant liability are disclosed in note 11.

During the years ended December 31, 2022, 2021 and 2020 there were no transfers of any financial assets or liabilities between levels.

## (b) Risk Management

The Company's activities expose it to a variety of financial risks that arise as a result of its exploration, development, production and financing activities such as:

- Credit risk
- Liquidity risk
- Market risk

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk and the Company's management of capital. The Board of Directors oversees management's establishment and execution of the Company's risk management framework. Management has implemented, and monitors compliance with risk management policies. The Company's risk management policies are established to identify and analyze the risks faced by the Company to set appropriate risk limits and controls and to monitor risks and adherence to market conditions and the Company's activities.



## (i) Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's accounts receivable from joint operators and oil and gas marketers.

### Accounts Receivable

All of the Company's operations are conducted in Canada. The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. All of the Company's petroleum and natural gas production is marketed under standard industry terms. Accounts receivable from oil and natural gas marketers are normally collected on the 25<sup>th</sup> day of the month following production. The Company's policy to mitigate credit risk associated with these balances is to establish marketing relationships with a number of large purchasers and by entering into sales contracts with only established, credit-worthy counterparties. The Company historically has not experienced any collection issues with its oil and natural gas marketers.

Receivables from joint operators are typically collected within one to three months of the joint venture bill being issued. The Company attempts to mitigate the risk from joint venture receivables by obtaining the partners' pre-approval of significant capital expenditures. However, the receivables are from participants in the oil and natural gas sector and collection of the balances is dependent on industry factors such as commodity price fluctuations, escalating costs and the risk of unsuccessful drilling. In addition, further risks exist with joint operators as disagreements occasionally arise that may increase the potential for non-collection. The Company does not typically obtain collateral from oil and natural gas marketers or joint operators; however, the Company can withhold its production from joint operators in the event of non-payment.

For the years ended December 31, 2022, 2021 and 2020, the Company had six, four and four, external customers, respectively, that constituted more than 10 percent of commodity sales. As at December 31, 2022, the Company had four external customers that constituted more than 10% of accounts receivable (December 31, 2021 - five external customers).

As at December 31, 2022, the maximum exposure to credit risk for loans and receivables at the reporting date, by type of customer, was:

<i>(Cdn\$ thousands)</i>	December 31, 2022	December 31, 2021
Oil and gas marketers	85,838	43,206
Joint venture	334	528
GST input tax credit	2,935	2,965
Other	128	2,734
<b>Accounts receivable</b>	<b>89,235</b>	<b>49,433</b>

HHR's allowance for doubtful accounts was nominal as at December 31, 2022 and 2021. Based on industry experience, the Company considers its accounts receivable to be in default when the receivable is more than 90 days past due. When determining whether amounts that are past due are collectible, management assesses the creditworthiness and past payment history of the counterparty as well as the nature of the past due amount. All receivables from oil and gas marketers was collected subsequent to year end.

### Risk management contracts

HHR executes with each of its risk management counterparties an International Swap and Derivatives Association ("ISDA") Master Agreement, which is a standard industry form contract containing general terms and conditions applicable to many types of derivative transactions. As of December 31, 2022, all of the risk management counterparties have entered inter-creditor agreements with the Company's lender to eliminate the need to post any collateral. HHR's risk management counterparties are all financial institutions that are engaged in similar activities and have similar economic characteristics that, in general, could cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions. HHR does not require the posting of collateral for its benefit under its risk management agreements. However, HHR's ISDA Master Agreements generally contain netting provisions whereby if on any date amounts would otherwise be payable by each party to the other, then on such date the party that owes the larger amount will pay the excess of that amount over the smaller amount owed by the other party, thus satisfying each party's obligations. These provisions generally apply to all risk management transactions or

all risk management transactions of the same type (e.g., commodity, interest rate, etc.), with the particular counterparty.

Financial assets and liabilities are only offset if HHR has the legal right to offset and intends to settle on a net basis or settle the asset and liability simultaneously. HHR's risk management contracts are subject to master netting agreements that create a legally enforceable right to offset by counterparty, where the currency and timing of settlement are the same. The following is a summary of HHR's financial assets and financial liabilities and associated amounts subject to offsetting at December 31, 2022 and 2021. The net asset amounts represent the maximum exposure to credit risk for risk management contracts at each reporting date.

<b>December 31, 2022</b>	<b>Gross Assets (Liabilities)</b>	<b>Amount Offset Assets (Liabilities)</b>	<b>Net Amount Presented</b>
<i>(Cdn\$ thousands)</i>			
Current:			
Risk management contract assets	28,356	(9,063)	19,293
Risk management contract liabilities	(16,349)	9,063	(7,286)
<b>Net asset</b>	<b>12,007</b>	<b>—</b>	<b>12,007</b>

<b>December 31, 2021</b>	<b>Gross Assets (Liabilities)</b>	<b>Amount Offset Assets (Liabilities)</b>	<b>Net Amount Presented</b>
<i>(Cdn\$ thousands)</i>			
Current:			
Risk management contract assets	289	—	289
Risk management contract liabilities	(23,344)	—	(23,344)
Long-term:			
Risk management contract liabilities	(3,050)	—	(3,050)
<b>Net liability</b>	<b>(26,105)</b>	<b>—</b>	<b>(26,105)</b>

## (ii) Liquidity Risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities. The Company addresses its liquidity risk through its capital management of cash, working capital, credit facility capacity, and equity issuances along with its planned capital expenditure program. At December 31, 2022, the Company had \$170.2 million borrowing capacity under the credit facility.

In the next twelve months, HHR's credit facility will undergo two borrowing base redeterminations. The Company has determined that its current financial obligations, including current commitments (note 22), are adequately funded from the available borrowing capacity and from funds derived from operations. However, any reduction in the borrowing base could result in a material impact to HHR's liquidity. Management believes that future funds generated from operations and available borrowing capacity will be sufficient to settle HHR's financial liabilities.

The following table summarizes the timing of cash flows for the Company's financial and other significant liabilities at December 31, 2022:

<i>(Cdn\$ thousands)</i>	<b>1 Year</b>	<b>2-3 Years</b>	<b>4-5 Years</b>	<b>Thereafter</b>	<b>Total</b>
Accounts payable and accrued liabilities	<b>135,547</b>	—	—	—	<b>135,547</b>
Bank indebtedness - principal	—	<b>179,800</b>	—	—	<b>179,800</b>
Bank indebtedness - interest	<b>13,737</b>	<b>5,579</b>	—	—	<b>19,316</b>
Term debt – principal	—	<b>89,080</b>	—	—	<b>89,080</b>
Term debt – PIK interest	—	<b>5,196</b>	—	—	<b>5,196</b>
Lease obligations <sup>1</sup>	<b>1,405</b>	<b>2,398</b>	<b>1,899</b>	<b>1</b>	<b>5,703</b>
Risk management contracts	<b>7,286</b>	—	—	—	<b>7,286</b>
Decommissioning obligations <sup>1</sup>	—	—	—	<b>30,197</b>	<b>30,197</b>
<b>Total liabilities</b>	<b>157,975</b>	<b>282,053</b>	<b>1,899</b>	<b>30,198</b>	<b>472,125</b>

1 These values are undiscounted and will differ from the amounts presented elsewhere in these consolidated financial statements.

Estimated interest for future periods related to the credit facility were calculated using the published Canadian prime lending rate and bankers' acceptance rate in place as at the period end, plus an applicable margin or fee based on the credit facility agreement terms and the Company's proportion of debt outstanding under each interest option as at December 31, 2022. The existing maturity date in the credit facility agreement is May 31, 2024, with an option to extend for an additional 364 days at the lenders' discretion.

The contractual maturity analysis assumes that both the principal amount of the 2020 Senior Notes, and any PIK interest accrued, is outstanding for the full term to maturity on July 10, 2024. Future PIK interest and principal payments have been converted from US dollars to Canadian dollars using the December 31, 2022 foreign exchange rate.

### **(iii) Market Risk**

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and commodity prices will affect the Company's income or the value of its financial instruments. The objective of market risk management is to manage and control market risk exposure within acceptable parameters, while optimizing the return.

The Company may use risk management contracts to manage market risks as disclosed below. All such transactions are conducted within risk management policies that are reviewed by the Board of Directors. For the fair value of the Company's risk management contracts, see the Commodity Price Risk section below.

#### ***Currency Risk***

Currency risk is the risk that the fair value of future cash flows will fluctuate as a result of changes in foreign exchange rates. The Company's petroleum and natural gas sales are conducted in Canada and are denominated in Canadian dollars.

The Company is also exposed to currency risk in relation to its 2020 Senior Notes, which are denominated in US dollars. A 10% strengthening (weakening) of the US dollar would have contributed a \$7.9 million increase (decrease) to the Company's net profit (loss) before tax for the year ended December 31, 2022 (year ended December 31, 2021 – \$13.5 million, and year ended December 31, 2020 - \$12.0 million), resulting from the revaluation of the 2020 Senior Notes.

#### ***Interest Rate Risk***

Interest rate risk is the risk that future cash flows will fluctuate as a result of changes in market interest rates. The Company is exposed to interest rate risk related to borrowings drawn under the credit facility, as the interest charged on the credit facility fluctuates with floating interest rates.

An increase (decrease) in the interest rates of 1% would have increased (decreased) interest expense by \$1.1 million for the year ended December 31, 2022 (year ended December 31, 2021 - \$1.1 million, and year ended December 31, 2020 - \$2.4 million).

### Commodity Price Risk

Commodity price risk is the risk that the fair value of future cash flows will fluctuate as a result of changes in commodity prices. Commodity prices for oil and natural gas are impacted not only by the relationship between the Canadian and United States dollars but also worldwide economic events that influence supply and demand.

HHR enters into risk management contracts to manage its exposure to commodity price fluctuations, which have served to protect and provide certainty on a portion of the Company's cash flows.

The following tables list the fair value of all outstanding risk management contracts by commodity type:

<i>(Cdn\$ thousands)</i>	December 31, 2022	December 31, 2021
Crude oil	(5,801)	(13,463)
Natural gas	17,808	(2,773)
NGL	—	(9,869)
<b>Total net asset (liability)</b>	<b>12,007</b>	<b>(26,105)</b>

The following table summarizes commodity risk management contracts outstanding as at December 31, 2022:

Remaining Term	Reference	Total Daily Volume (bbls/d)	Weighted Average (Price/bbls)
<b>Crude Oil Swaps</b>			
Jan 1, 2023 – Jun 30, 2023	US\$ WTI	1,000	87.00
Jan 1, 2023 – Dec 31, 2023	US\$ WTI	1,100	65.00

Remaining Term	Reference	Total Daily Volume (GJ/d)	Total Daily Volume (MMbtu/d)	Weighted Average (CDN\$/GJ)	Weighted Average (US\$/MMbtu)
<b>Natural Gas Swaps</b>					
Apr 1, 2023 - Sep 30, 2023	CDN\$ AECO	30,000	—	4.96	—
Jan 1, 2023 - Jun 30, 2023	US\$ Dawn	—	30,000	—	3.04
Jan 1, 2023 - Dec 31, 2023	US\$ AECO - NYMEX	—	30,000	—	(1.48)
<b>Natural Gas Collar</b>					
Jan 1, 2023 - Dec 31, 2023	US\$ NYMEX	—	30,000	—	5.00 - 9.80

The following tables show the breakdown of realized and unrealized gains and losses recognized by commodity type:

Year Ended December 31, 2022	Crude Oil	Natural Gas	NGL	Total
<i>(Cdn\$ thousands)</i>				
Realized loss on risk management contracts	(51,195)	(43,077)	(11,705)	(105,977)
Unrealized gain on risk management contracts	7,662	20,581	9,869	38,112
<b>Loss on risk management contracts</b>	<b>(43,533)</b>	<b>(22,496)</b>	<b>(1,836)</b>	<b>(67,865)</b>
<b>Year Ended December 31, 2021</b>				
<i>(Cdn\$ thousands)</i>				
Realized loss on risk management contracts	(62,112)	(23,452)	(9,843)	(95,407)
Unrealized loss on risk management contracts	(1,509)	(5,271)	(9,869)	(16,649)
<b>Loss on risk management contracts</b>	<b>(63,621)</b>	<b>(28,723)</b>	<b>(19,712)</b>	<b>(112,056)</b>

Year Ended December 31, 2020	Crude Oil	Natural Gas	Total
<i>(Cdn\$ thousands)</i>			
Realized gain (loss) on risk management contracts	67,322	(1,201)	66,121
Unrealized gain (loss) on risk management contracts	(18,758)	405	(18,353)
Gain (loss) on risk management contracts	48,564	(796)	47,768

The Company's operational results and financial condition are largely dependent on the commodity price received for its oil and natural gas production. Commodity prices have fluctuated widely in recent years due to global and regional factors including supply and demand fundamentals, inventory levels, weather, economic and geopolitical factors.

HHR manages the risks associated with changes in commodity prices by entering into a variety of risk management contracts. The Company assesses the effects of movement in commodity prices on income before tax. When assessing the potential impact of these commodity price changes, the Company believes a 10% volatility is a reasonable measure. A 10% change in commodity prices would have resulted in the following impact to the Company's unrealized gain (loss) on risk management contracts and net profit (loss) before tax, assuming all other variables including the Canadian dollar to United States dollar exchange rate, remained constant:

Year Ended December 31, 2022	Increase 10%	Decrease 10%
<i>(Cdn\$ thousands)</i>		
Crude oil	(6,276)	6,276
Natural gas	(11,359)	11,450

Year Ended December 31, 2021	Increase 10%	Decrease 10%
<i>(Cdn\$ thousands)</i>		
Crude oil	(18,559)	18,559
Natural gas	(7,960)	8,889
NGLs	(1,205)	(1,205)

Year Ended December 31, 2020	Increase 10%	Decrease 10%
<i>(Cdn\$ thousands)</i>		
Crude oil	(12,348)	12,348
Natural gas	(5,847)	5,847

### (c) Capital Management

Hammerhead's objective when managing capital is to maintain a flexible capital structure and sufficient liquidity to meet its financial obligations and to execute its business plans. The Company considers its capital structure to include shareholders' equity, the funds available under outstanding debt and equity agreements, funds from operations and adjusted working capital. Modifications to Hammerhead's capital structure can be accomplished through issuing common and preferred shares, issuing new debt, adjusting capital spending and acquiring or disposing of assets, though there is no certainty that any of these additional sources of capital would be available if required.

Hammerhead's short-term capital management objective is to fund its capital expenditures using primarily funds from operations, noting value-creating activities may be financed with a combination of funds from operations and other sources of capital. Adjusted EBITDA indicates the Company's ability to generate funds from its asset base on a continuing basis, for future development of its capital program and settlement of financial obligations. Adjusted EBITDA is not a standardized measure and therefore may not be comparable with the calculation of similar measures by other entities.

For the years ended

(Cdn\$ thousands)

	December 31, 2022	December 31, 2021	December 31, 2020
Net profit (loss) before income tax	256,820	(71,821)	53,410
Add (deduct):			
Unrealized (gain) loss on risk management contracts	(38,112)	16,649	18,353
Optimization fees	—	19,708	670
Transaction costs	19,080	—	—
Share-based compensation	10,044	14,039	7,155
Depletion, depreciation and impairment	147,168	127,333	135,184
Finance	25,497	21,264	37,344
Loss (gain) on foreign exchange	7,229	(350)	817
Loss (gain) on warrant liability	10,611	96	(3,981)
Loss (gain) on debt repayment	218	—	(88,160)
Loss on asset disposition	—	13,813	—
Loss on settlement under long term retention program	—	527	—
Other income, excluding transportation income	(2,939)	(1,022)	(4,639)
<b>Adjusted EBITDA</b>	<b>435,616</b>	<b>140,236</b>	<b>156,153</b>

Previously, working capital was computed including risk management contracts, the current portion of lease obligations and current bank debt. As at December 31, 2022, 2021 and 2020 adjusted working capital has been computed excluding these items. The current presentation of adjusted working capital is aligned with measures used by Management to monitor its liquidity for use in budgeting and capital management decisions. Net debt is used to assess and monitor liquidity at a point in time, while net debt to adjusted EBITDA assists the Company in monitoring its capital structure and financing requirements. Net debt and net debt to adjusted EBITDA are not standardized measures and therefore may not be comparable with the calculation of similar measures by other entities.

(Cdn\$ thousands)

	December 31, 2022	December 31, 2021	December 31, 2020
Cash	(8,833)	(12,239)	(6,078)
Accounts receivable	(89,235)	(49,433)	(30,298)
Prepaid expenses and deposits	(4,564)	(2,751)	(2,680)
Accounts payable and accrued liabilities	135,547	116,866	54,193
Adjusted working capital deficit	32,915	52,443	15,137
Total bank debt	179,800	106,300	163,600
Total term debt	78,932	134,747	120,435
Total net debt	291,647	293,490	299,172
Adjusted EBITDA	435,616	140,236	156,153
<b>Net debt to adjusted EBITDA</b>	<b>0.7</b>	<b>2.1</b>	<b>1.9</b>

## 21. RELATED PARTY TRANSACTIONS

All related party transactions occurred in the normal course of operations.

### Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company. Hammerhead has determined that the key management personnel of the Company consists of its officers and directors. The following table summarizes compensation paid or payable to key management personnel of the Company:

<i>(Cdn\$ thousands)</i>	<b>December 31, 2022</b>	December 31, 2021	December 31, 2020
Salaries, bonuses, benefits and director fees	<b>5,584</b>	4,852	4,101
Share based compensation	<b>7,334</b>	9,071	5,259
<b>Total key management compensation</b>	<b>12,918</b>	13,923	9,360

During the year ended December 31, 2022, key management personnel were granted an aggregate of 14.9 million RSUs (December 31, 2021 – 19.5 million and December 31, 2020 – nil) and nil stock options (December 31, 2021 - nil and December 31, 2020 - 0.6 million stock options with an average exercise price of \$0.50 per share).

At December 31, 2022, \$5.6 million in limited recourse loans previously advanced to key management personnel remained outstanding (December 31, 2021 - \$5.6 million). The loans bear interest at a fixed rate of 1% per annum, which resulted in the receipt of \$0.1 million in cash interest received by the Company from key management personnel during the year (December 31, 2021 – \$0.1 million and December 31, 2020 - \$0.1 million).

On September 26, 2022, the Company announced that it had entered into a business combination agreement with DCRD, an affiliate of Riverstone Investment Group LLC, to form a publicly traded company listed on the Nasdaq and TSX. The agreement closed on February 23, 2023. Upon close of the arrangement, the limited recourse loans were terminated.

## 22. COMMITMENTS AND CONTRACTUAL OBLIGATIONS

The Company enters into commitments and contractual obligations in the normal course of operations. Commitments include short-term drilling rig contracts, operating costs for office leases, and firm transportation and processing agreements. Although transportation and processing commitments are required to ensure access to sales markets, the Company actively manages the commitment portfolio to ensure firm commitment levels are in line with future development plans and diversified to multiple sales markets. The Company's firm transportation and processing agreements are terminable in very limited circumstances. If the Company does not meet the commitments with produced volumes, it will be obligated to pay the commitment.

Contractual obligations comprise of liabilities to third parties incurred for the purpose of managing the Company's capital structure, the liability portion of office building leases, risk management contracts, and decommissioning liabilities. Hammerhead does not have guarantees or off-balance sheet arrangements other than as disclosed.

The following table is a summary of the Company's commitments and contractual obligations as at December 31, 2022:

<i>(Cdn\$ thousands)</i>	<b>1 Year</b>	<b>2-3 Years</b>	<b>4-5 Years</b>	<b>Thereafter</b>	<b>Total</b>
Firm transportation & processing	<b>99,606</b>	<b>208,173</b>	<b>158,644</b>	<b>188,176</b>	<b>654,599</b>
Office buildings <sup>1</sup>	<b>972</b>	<b>1,658</b>	<b>1,632</b>	—	<b>4,262</b>
Drilling services	<b>2,100</b>	<b>900</b>	—	—	<b>3,000</b>
<b>Total annual commitments</b>	<b>102,678</b>	<b>210,731</b>	<b>160,276</b>	<b>188,176</b>	<b>661,861</b>
Accounts payable and accrued liabilities	<b>135,547</b>	—	—	—	<b>135,547</b>
Bank indebtedness – principal <sup>2</sup>	—	<b>179,800</b>	—	—	<b>179,800</b>
Bank indebtedness – interest	<b>13,737</b>	<b>5,579</b>	—	—	<b>19,316</b>
Term debt – principal	—	<b>89,080</b>	—	—	<b>89,080</b>
Term debt – PIK interest	—	<b>5,196</b>	—	—	<b>5,196</b>
Lease obligations <sup>3</sup>	<b>1,405</b>	<b>2,398</b>	<b>1,899</b>	<b>1</b>	<b>5,703</b>
Risk management contracts	<b>7,286</b>	—	—	—	<b>7,286</b>
Decommissioning obligations <sup>3</sup>	—	—	—	<b>30,197</b>	<b>30,197</b>
<b>Total contractual obligations</b>	<b>157,975</b>	<b>282,053</b>	<b>1,899</b>	<b>30,198</b>	<b>472,125</b>
<b>Total future payments</b>	<b>260,653</b>	<b>492,784</b>	<b>162,175</b>	<b>218,374</b>	<b>1,133,986</b>

1 Relates to non-lease components and non-indexed variable payments.

2 The Company's credit facility is subject to a semi-annual borrowing base review at the sole discretion of the lenders. See note 7 for additional information.

3 These values are undiscounted and will differ from the amounts presented elsewhere in the Financial Statements.